

EXECUTIVE CABINET

22 January 2020

Present:	Councillors Warrington (Chair), Bray, Cooney, Fairfoull, Feeley, Gwynne, Kitchen (Ex Officio), Ryan and Wills	
In Attendance:	Steven Pleasant	Chief Executive
	Sandra Stewart	Director of Governance and Pensions
	Ian Saxon	Director of Operations & Neighbourhoods
	Richard Hancock	Director of Children's Services
	Stephanie Butterworth	Director of Adult Services
	Jess Williams	Director of Commissioning
	Tom Wilkinson	Assistant Director of Finance
	Ilys Cookson	Assistant Director, Exchequer Services
	Sarah Threlfall	Assistant Director, Policy, Performance and Communications
	Debbie Watson	Assistant Director, Population Health
	Sarah Exall	Consultant, Population Health
	Dr Ashwin Ramachandra	Co-Chair of NHS CCG Tameside & Glossop
	Dr Asad Ali	Co-Chair of NHS CCG Tameside & Glossop

92 DECLARATIONS OF INTEREST

There were no declarations of interest from Members of Executive Cabinet.

93 MINUTES OF EXECUTIVE CABINET

RESOLVED

That the minutes of the meeting of the Executive Cabinet meeting held on 27 November 2019 be approved as a correct record with the addition of Councillor Kitchen to the list of persons present.

94 MINUTES OF STRATEGIC COMMISSIONING BOARD

RESOLVED

That the minutes of the meeting of the Strategic Commissioning Board held on 18 December 2019 be approved as a correct record with the addition of Councillor Kitchen to the list of persons present

95 MONTH 8 INTEGRATED REVENUE MONITORING REPORT

Consideration was given to a report of the Executive Member, Finance and Economic Growth / CCG Chair / Director of Finance providing an overview on the financial position of the Tameside and Glossop economy in 2019/20. For the year to 31 March 2020 the report forecast that service expenditure would exceed the approved budget in a number of areas, due to a combination of cost pressures, shortfalls in income and non-delivery of savings.

It was explained that for the 2019/20 financial year, the Integrated Commissioning Fund was forecast to spend £617.5 million, against an approved net budget of £617.2 million. The forecast overspend of £0.298 million was primarily driven by Children's Services, Growth, Acute and CCG

TEP shortfall, offset by contingency and capital financing, Primary Care and Continuing Care. The improved position this month was due to positive movements on Primary Care and Continuing Care. Further detail on the economy wide position was included in an Appendix to the report.

RESOLVED

- (i) That the significant level of savings required during 2019/20 and beyond to deliver a balanced recurrent economy budget together with the related risks, which are contributing to the overall adverse forecast, be acknowledged; and**
- (ii) That the significant financial pressures facing the Strategic Commission, particularly in respect of Children's Social Care, Acute and Growth, be acknowledged.**

96 CORPORATE PLAN PERFORMANCE UPDATE

Consideration was given to a report of the Executive Leader / CCG Chairs / Director of Governance and Pensions, providing an update on progress to implement and embed the Corporate Plan Performance Monitoring Framework across Tameside & Glossop Strategic Commission.

The report provided some key headlines in terms of any changes in performance since the last report in October 2019. The updates scorecard was appended to the report, showing the position as at 29 November 2019.

It was explained that, of the 56 indicators being measured in the Corporate Plan; 45 could be measured against the national average. Of these 45 indicators; 12 were performing better than the national average, 26 were performing worse than the national average and 7 were in line with it. The key changes in performance were outlined in the report.

RESOLVED

That the content of the report and the progress being made across the range of indicators, be noted.

97 GREATER MANCHESTER CLEAN AIR PLAN UPDATE

Consideration was given to a report of the Executive Member, Neighbourhoods, Community Safety and Environment / Director, Operations and Neighbourhoods, setting out the progress that had been made following the Government's response to Greater Manchester's Outline Business Case (OBC) to tackle Nitrogen Dioxide Exceedances at the Roadside, and the implications for the 10 Greater Manchester (GM) local authorities in relation to the schedule of work and statutory consultation on the Clean Air Plan.

RESOLVED

- (i) That the content of the report and the progress made to date, be noted:**
- (ii) That the ministerial direction under the Environment Act 1995 (Greater Manchester) Air Quality Direction 2019, which requires all ten of the Greater Manchester local authorities to implement a charging Clean Air Zone Class C across the region, be noted;**
- (iii) That the need to continue to proceed towards developing the implementation and contract arrangements of a charging Clean Air Zone in Greater Manchester, utilising the initial tranche of £36 million of funding as required by the ministerial direction/feedback, be agreed;**
- (iv) That delegated authority be given to the Executive Member, Neighbourhoods, Community Safety and Environment, to determine the preparatory implementation and contract arrangements that needed to be undertaken utilising the initial tranche of £36 million of funding to deliver the CAZ and other GM Cap measures, as set out at paragraph 4.11 of the report;**

- (v) That the report to determine the timings for commencing the consultation will be received in the Spring of 2020, be noted;
- (vi) That the outstanding need to secure a clear response from the Government on clean vehicles funding asks, be noted;
- (vii) That Highways England had not been directed to act in relation to tackling NO² exceedances in the same way as the Greater Manchester authorities, and that this will leave some publicly accessible areas of GM adjacent to trunk roads managed by Highways England, with NO² exceedances that are not being addressed by the Highways England plan, be noted;
- (viii) That delegated authority be given to the Executive Member, Neighbourhoods, Community Safety and Environment, to agree the final content and submission of the documents listed in Appendix 1 to the report, for formal submission to the Joint Air Quality Unit and note their publication status;
- (ix) That delegated authority be given to the Executive Member, Neighbourhoods, Community Safety and Environment, to determine any further technical reports for formal submission to the Joint Air Quality Unit; and
- (x) That it be noted that the Executive Member, Neighbourhoods, Community Safety and Environment will co-sign a letter from the GM Authorities to the Transport Secretary asking them to bring forward the launch of a statutory consultation to strengthen rules on vehicle idling.

98 EMPLOYMENT SERVICES TAMESIDE AND GLOSSOP

Consideration was given to a report of the Executive Member, Housing, Planning and Employment / Director of Growth, which explained that Tameside Council's Route to Work team had been contracted to deliver employment services by the Clinical Commissioning Group. Further work was due to be contracted to the Routes to Work team on the Tameside and Glossop footprint. The report set out a policy decision to provide services on the Tameside and Glossop footprint.

It was further explained that, in the last 4 years, the Council had successfully worked with health partners to integrate provision to support residents to access employment and manage health conditions. This partnership working was now resulting in the design and investment of services at scale, this was a positive step forward with the continued realisation of the person centred services set out in the wider public service reform agenda.

The business case for extending service delivery was outlined in the report and it was concluded that the evolution of the Route to Work service and outcomes achieved were positive. The investment of £90k of funding into integrated employment and health services was a positive example of public service reform and was of great benefit to residents and patients across Tameside and Glossop. The report put forward a case to enable a successful employment service operating in Tameside to extend into Glossop.

RESOLVED

- (i) The provision of Tameside Council employment services, funded by the Clinical Commissioning Group on a Tameside and Glossop footprint on the premise that it would be funded by the CCG, be approved; and
- (ii) That the report be submitted to the Strategic Commissioning Board with recommendations for constituent bodies.

99 REVIEW OF APPOINTEE AND DEPUTYSHIP SERVICE

Consideration was given to the Executive Member, Finance and Economic Growth / Assistant Director, Exchequer Services, detailing the review of the Appointee and Deputyship service, which supported the financial arrangements for vulnerable adults with a care need identified by Adult

Social Care. The review addressed increasing caseload, policy revision and increasing operating costs.

Conclusions drawn from the review were detailed as follows:

- Working with Social Care and Health colleagues, a revised application process had been put in place which had streamlined the process in the majority of cases, improved application times subject to DWP and OPG timescales, and saved resource for both services from chasing information. Training for social workers had taken on revised application process and policy which had proved positive in terms of efficiencies gained in the application process.
- With an increasing caseload and increasing amount of capital held for deputy service users, a transparent policy of investment was required. The highest value capital currently held was £75k for one individual. The remaining Deputies capital ranged from £500 to £29k. The Assistant Director of Finance and Section 151 Officer had agreed to provide financial advice on investments in accordance with Section 3(b) 4 of the OPG guidance. A new model of investment was proposed which required consultation to invest any capital held for an individual in excess of £50k be invested in NS&I or in accordance with advice from the Council's Section 151 Officer.
- The service had also taken on the responsibility for administering the estate of any deceased service users; a task which was previously undertaken by the Co-op Probate Service when the Council banked with the Co-op Bank, prior to the transfer of all corporate banking activity to Barclays. Barclays did not provide a probate service, therefore the tasks associated with winding up the estates of deceased had fallen to Exchequer Services and which, in addition to rising caseload, was a resource pressure.
- The cost of service had been considered in relation to service provided and as demand had increased, resources had not, however the annual increase to date was insufficient to address the budget shortfall. The service was operating at a loss of an estimated £111k, particularly when additional staff were being utilised to support this high risk area. An option for a new charging model was proposed following research with other councils and which better reflected resource used and which was proposed to be consulted upon. The new model differentiates between resource required to manage accounts for service users living in the community and those living in residential care.
- A review of the 2013 appointee and deputy policy had taken place, and whilst in the main, the Policy was still relevant, a number of clarifications were required in relation to the following:
 - Eligibility and financial evidence required;
 - Personal allowance payments;
 - Investment of capital; and
 - What happened to finances upon death of an appointee or deputy service user.
- Market testing had also taken place and consideration had been given to transferring the service to the ICFT which would reap no saving or reduce risk. A total of 17 local solicitors had been surveyed as to interest to administer deputy cases. A total of 6 expressed interest. The Council could not endorse the use of any particular service as the quality of service provision had not been established, however, complex cases would continue to be referred to Citizens Advice Bureaux for consideration of appropriate solicitors to be used, that had expressed an interest. A private company had been considered to administer the entire appointee and deputy service, which currently operated in 2 neighbouring London Boroughs. The offer was comparable to current service provision, however concerns remained in terms of logistics of annual visits, costs and continued risks remaining with the Council. It was however prudent to continue to have a watching brief on the company particularly if a northern base was established in the future.
- Consultation was required on the following matters and which would take place with Adult Social Care colleagues via focus groups, and the Big Conversation:
 - Proposal to change charging model;
 - Proposal to invest deputies capital in excess of £50k in a higher interest, low risk account; and
 - Proposal to amend the Client Finance Policy to reflect the changes.

RESOLVED

That consultation take place from 23 January 2020 to 16 April 2020 as set out in Sections 8 and 9 of the report in relation to a proposed change to the charging model and increase in appointee costs, investments of capital and revised Client Finance Policy.

100. URGENT ITEMS

The Chair reported that there were no urgent items for consideration at this meeting.

CHAIR